

*Year-end CEO Message:*

**A NEW DAWN: UBB AMANAH BERHAD USHERS IN A GOLDEN ERA OF TRUST EXCELLENCE THROUGH HISTORIC CORPORATISATION**

KUALA LUMPUR, 31 December 2025 – UBB Amanah Berhad ("**UBB**"), Malaysia's #1 private Trust Company, rises today to a higher level of corporate distinction. It is with great pride and responsibility that we announce the culmination of our corporatisation exercise, a transformative journey that redefines fiduciary excellence in the region.

This important development is more than an administrative milestone, it is the forging of a new promise for our clients, our nation and the global financial community. From the foundation of our reputable history, we are now starting on a venture of governance, innovation and strategic partnership designed to stand for generations. The cornerstone of this new era is laid with the patronage of a consortium of visionary shareholders, whose alignment with our mission provides UBB with unparalleled strength and a global perspective.

We are honoured and humbled to welcome into the UBB family the following corporations, whose collective wisdom and resources shall define our path forward:

1. **M5 Capital Ventures Sdn Bhd**, a concern under the exalted patronage and control of His Royal Highness Sultan Kelantan, Sultan Muhammad V, Tengku Muhammad Faris Petra Ibni Sultan Ismail Petra, whose involvement bestows on this venture a regal endorsement of stability and noble purpose.
2. **Fintech Sigma Technologies LLC**, a vanguard of digital innovation, whose mastery shall provide innovative leadership for UBB.
3. **VASN International Pte Ltd**, an international business, whose vast corridors of global connectivity will open new horizons for our clientele.
4. **Neo Pixel Sdn Bhd**, a leader in its field, representing the dynamic spirit of modern enterprise and forward-looking investment.

This combining of regal endorsement, technological prowess, international scope and innovative vitality forms an unstoppable alliance, positioning UBB not just as a leader but as a visionary architect of the future of wealth stewardship.

## **THE GUIDING PILLARS: A BOARD OF EXCEPTIONAL PEDIGREE**

To steer this venture into the future, we have brought to our helm two individuals whose lives embody the very principles upon which UBB is built: integrity and astute governance.

It is with the greatest respect that we announce the appointment of **Dato' Haji Azmi Bin Haji Alias** as the **Chairman of the Board** of UBB Amanah Berhad. Dato' Azmi is not merely an administrator, he is a living bastion of integrity. For nearly four decades, his service within the Malaysian Anti-Corruption Commission (MACC) was one of unwavering principle, ending his tenure as the Deputy Commissioner and as the Director of the MACC in Johor. His formidable expertise in regulatory and compliance matters forms a strong shield for the Company, ensuring that every action is carried out with transparency and every decision is made ethically.

Joining him in this solemn duty is **Dato' Ir Devan a/l Iyavoo**, appointed as the Director. A strategist of great intelligence and precision, Dato' Ir Devan's engineering mindset and analytical capability will provide the framework to translate our visionary ambitions into flawless execution.

## **A SACRED COVENANT: THE REAFFIRMATION OF OUR FIDUCIARY COMMITMENT**

This corporatisation is meant to carefully streamline, institutionalise and elevate our Trust Services into a paradigm that not only meets but surpasses global best practices. We are designing the renewal of our internal processes to ensuring that they are as good as the trusts we are privileged to administer.

To every client who has placed their faith in our custodianship, we issue a binding pledge: UBB Amanah Berhad shall honour continuously, without exception, all existing and prior obligations, in strict and faithful adherence to the terms and conditions of each individual transaction. Your trust is the legacy upon which our future is built.

## **WRITING A NEW CHAPTER: VISION AS OUR COMPASS**

Going forward, all new offerings, services and structures will originate from the refined corporate vision detailed in the accompanying addendum. This deliberate and principled evolution is undertaken with dual purposes.

Firstly, to harmonise the very ethos of UBB with the standards of the world's most highly regarded trust institutions. We are embracing a global operational excellence, fiduciary duty and client service that is globally recognised.

Secondly, to dispel the shadows of market conjecture and speculation. Let this announcement be heard across the financial landscape: UBB Amanah Berhad is and shall forever remain a premier trust company. We are not providers of investment products, we are the guardians of legacies, the architects of succession and the silent protectors of preserved wealth. Our expertise lies in the science of fiduciary structuring, not in the speculative investment products.

As we stand at this glorious moment, gazing toward a horizon brimming with promise, we extend our deepest gratitude to our cherished clients, partners and stakeholders. Your steadfast loyalty has been the wind in our sails. We invite you to join us in this magnificent new chapter, where tradition and innovation embrace, where integrity is our currency and where your legacy finds its most secure harbour.

#### **ABOUT UBB AMANAH BERHAD**

UBB Amanah Berhad stands as Malaysia's pre-eminent private trust company, a beacon of stability and excellence in fiduciary services. Now, empowered by regal endorsement, fortified by peerless governance, and aligned with the stars of global best practice, UBB transcends its already legendary status to become a timeless institution, dedicated to the serene and prosperous perpetuity of our clients' most cherished legacies.

Do not hesitate to communicate with us for any further information you may require.

As we welcome 2026, I extend my heartfelt gratitude to our valued clients, partners and colleagues for their trust and support. Together, let us embrace the new year with optimism, innovation, and shared success.

*Wishing you a prosperous and joyful New Year.*



**AIDA OTHMAN**  
Chief Executive Officer